Taunton, MA Community, High Public Payer Metro South

Morton Hospital is a mid-size, for-profit community-High Public Payer Hospital (HPP) located in the Metro South region. Morton Hospital is a member of the Steward Health Care System. Inpatient discharges at Morton Hospital decreased by 25.0% from FY11 to FY15, compared to a median decrease of 9.5% in peer cohort hospitals during that time. Morton Hospital reported losses in FY11 through FY13, and earned profits in FY14 and FY15.

Overview / Size

Financial

Inpatient NPSR per CMAD:	\$10,330
Change FY14-FY15:	6.5%
Inpatient:Outpatient Revenue in FY15:	28%:72%
Outpatient Revenue in FY15:	\$57,031,808
Change FY14-FY15:	0.7%
Total Revenue in FY15:	\$116,114,019
Total Surplus (Loss) in FY15:	\$5,413,381

Payer Mix

Public Payer Mix:	69.1% (HPP* Hospital)
CY15 Commercial Relative Price:	0.86
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA
	Harvard Pilgrim Health Care
	Tufts Health Plan

Utilization

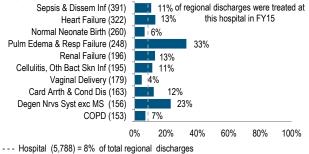
Inpatient Discharges in FY15:	5,788
Change FY14-FY15:	-3.9%
Emergency Department Visits in FY15:	51,315
Change FY14-FY15:	1.2%
Outpatient Visits in FY15:	60,689
Change FY14-FY15:	-5.8%

Qualit

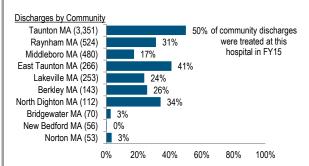
Quality	
Readmission Rate in FY15:	18.5%
Change FY11-FY15 (percentage points):	-1.6%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	0.0%

What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

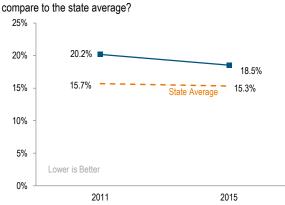
<u>Discharges by DRG</u> Sepsi



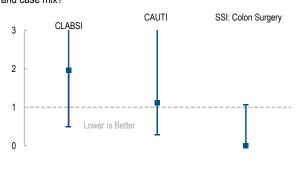
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

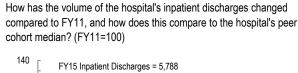


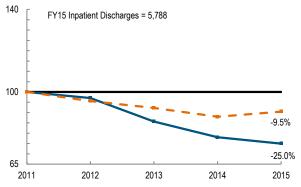
For descriptions of the metrics, please see the technical appendix

2015 HOSPITAL PROFILE: MORTON HOSPITAL

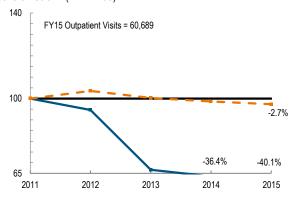
Cohort: Community, High Public Payer



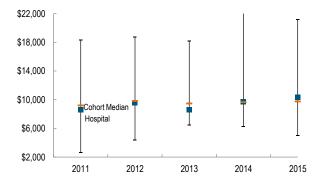




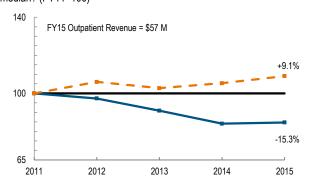
How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

Patient Revenue Trends

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 124	\$ 125	\$ 113	\$ 116	\$ 116
Non-Operating Revenue	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue	\$ 126	\$ 125	\$ 113	\$ 116	\$ 116
Total Costs	\$ 129	\$ 129	\$ 122	\$ 107	\$ 111
Total Profit (Loss)	\$ (3.1)	\$ (3.7)	\$ (9.7)	\$ 8.9	\$ 5.4

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.



⁶ For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.